# REGIONAL LABOR REVIEW



Work Hours Up, But not Wages: New Findings from the Newsday/Hofstra Poll

Organizing the Underground Immigrant Labor Force:

An Interview with Jennifer Gordon

Long Island's Ailing Health Care Benefits

Has the New Immigration Harmed New York City's African Americans?

**The Current Job Outlook** 

**Unions' Promise and Problems** 





## CENTER FOR THE STUDY OF LABOR AND DEMOCRACY 104 Hofstra University, Hempstead, NY 11549



The Center for the Study of Labor & Democracy, publisher of the Regional Labor Review, is a research institute that aims to contribute to public education and debate about important labor issues. CLD pursues a distinctively interdisciplinary approach to labor problems and institutions, extending from the local New York City and Long Island labor markets to the national and global economies. This approach is designed to inform and stimulate discussion of policy alternatives that promote sustainable improvements in living standards, fairness in economic opportunities, and democratic decision-making processes throughout the world.

#### The Center's main activities include:

- sponsorship of original research projects
- · designing and implementing surveys
- organizing lectures, workshops, seminars, debates, and conferences
- publication of the Regional Labor Review and a working papers series
- hosting visiting international scholars
- maintaining an active web site on the Internet: http://www.hofstra.edu/cld
- serving as a resource center for and active liaison between students, researchers, community and labor organizations, employers, and government officials.

#### **Director & Research Associates**

Greg DeFreitas (CLD Director), PhD. in Economics, Columbia University.

Debra Comer, PhD. in Organizational Behavior, Yale University.

Niev Duffy, PhD. in Economics, New York University of London,

Sharryn Kasmir, PhD. in Economics, University of London,

Sharryn Kasmir, PhD. in Anthropology, City University of New York.

Nicholas Kozlov, PhD. in Economics, University of New Hampshire.

Cheryl R. Lehman, PhD in Accounting, New York University.

Martin Melkonian, M.S. in Economics, New School for Social Research.

Mark Rosenzweig, M.S. in Economics, University of Utah; M.S. in Library Science, Columbia University.

Marc Silver, PhD. in Sociology, Columbia University.

Lonnie Stevans, PhD. in Economics and Statistics, Oklahoma State University.

James Wiley, PhD. in Geography, Rutgers University.

#### **Board of Advisors**

Elaine Bernard, Director, Trade Union Program, Harvard University.
Benjamin Coriat, Director, CREI, University of Paris.
Drucilla Cornell, Professor of Law and Political Science, Rutgers University.
Adriana Marshall, Senior Fellow, National Research Council of Argentina, Buenos Aires.
Ray Marshall, Former U.S. Secretary of Labor and Economics Professor, University of Texas.
Anatolii Miliukov, Vice-President, Mosbusinessbank, Moscow.
Lawrence Mishel, Research Director, Economic Policy Institute, Washington, D.C.
Richard Rorty, Professor of Comparative Literature, Stanford University.

Center for the Study of Labor & Democracy 200 Barnard Hall, 104 Hofstra University Hempstead, NY 11549 Fax: 516-463-6519 Email: laborstudies@hofstra.edu

Email: laborstudies@hofstra.edu Internet: http://www.hofstra.edu/cld

#### **REGIONAL LABOR REVIEW**

#### **Editor-in-Chief**

Gregory DeFreitas

#### **Editorial Board**

Debra Comer Niev Duffy Sharryn Kasmir Mark Rosenzweig Marc Silver Lonnie Stevans

#### **Editorial Office**

Regional Labor Review Center for the Study of Labor and Democracy 200 Barnard Hall 104 Hofstra University Hempstead, NY 11549 Fax: 516-463-6519

Email: laborstudies@hofstra.edu

Regional Labor Review is published twice each year by the Center for the Study of Labor and Democracy at Hofstra University. The opinions and conclusions expressed in each article are the authors' own and do not necessarily reflect those of the editors, the Center for the Study of Labor and Democracy, or Hofstra University.

© 1998 by Center for the Study of Labor and Democracy, Hofstra University. All rights reserved. No part of this publication may be reproduced without the consent of the Center for the Study of Labor and Democracy. Annual Subscription Rates: In U.S.: \$12 for individuals; \$30 for institutions. For other countries: add \$3 to cover postage. Correspondence regarding subscriptions and requests for permission to reprint material should be addressed to the editorial office.

Unsolicited contributions are welcome, but we request that authors first send brief query letters or emails (250 words or less). Our primary focus is on the analysis of labor issues in the New York City/Long Island metropolitan area. All articles and book reviews should be written in a clear, accessible style and kept to a length of 1000 - 4000 words. Two print copies should be sent along with a PC diskette copy (formatted in Microsoft Word or Wordperfect, up to version 6.0). Manuscripts and diskettes can be returned only if accompanied by a stamped, self-addressed envelope.

## REGIONAL LABOR REVIEW

VOLUME I	FALL	1998
Preview		4
The Current Job Outlook		6
by Gregory DeFreitas and Lonnie Stevans		
The High Rate of Multiple Jobholding:		
Overworked and Underpaid?		12
by Lonnie Stevans		
Organizing the Underground Immigrant Labor Force:		
An Interview with Jennifer Gordon of The Workplace Project		17
by Sharryn Kasmir		
Long Island's Ailing Health Care Benefits		24
by Niev Duffy		
Long Island Labor:		
Constraints, Opportunities, and New Strategies		29
by Marc Silver		
Book Review: Still the Promised City? African Americans		
And New Immigrants In Post-Industrial New York.		
By Roger Waldinger.		34
reviewed by Gregory DeFreitas		
Key Labor Market Indicators		36
Internet Resources		38
Calendar		39
by Mark Rosenzweig		

### Preview

Recent months have brought much positive news on the job front, but many contradictory developments as well. As the economy reached the mid-year mark in June, the U.S. Labor Department reported that the nation's unemployment rate had stayed at or below 5 percent for 15 consecutive months. Yet, contrary to many economists' predictions, consumer price inflation has so far shown no tendency to rise and remains at half the average inflation rate of the 1980s. The welcome tandem of low unemployment-low inflation moved Alan Greenspan, head of the Federal Reserve, to a rare celebratory pronouncement on June 10 that: "The current economic performance, with its combination of strong growth and low inflation, is as impressive as any I have witnessed in my near half-century of daily observation of the American economy."

However, for the average working person, more job growth has not yet translated into more wage growth. The wage (after adjustment for inflation) of the typical worker began to rise slowly after 1996, but it is still lower in 1998 than in 1989, the last pre-recession peak. Since CEOs and others at the high-salary extreme have enjoyed skyrocketing earnings over this same period, economic inequality has continued to worsen. Moreover, new research has just begun to indicate that health insurance and other job benefits have actually declined for lower-wage workers during the 1990s, making disparities in total compensation even wider than those in wages alone.

Trends such as these, based on statistical averages for the nation as a whole, are difficult to interpret for a country as vast and diverse as the United States. Starting with this first issue, the *Regional Labor Review* will aim to provide clearly written, up-to-date information and analysis on important labor issues in the nation's largest metropolitan region, centered in New York City and Long Island. As the engines of recent growth locally, the five boroughs, Nassau and Suffolk counties today account for over 70 percent of all jobs in the New York-New Jersey metro region, and for 57 percent of all jobs in New York State.

This seems to us to be a particularly timely moment in which to provide such a focused analysis, for the 1990s have seen New York City and Long Island enter a turbulent new phase of economic transition and dramatic demographic changes. The city fell into recession well ahead of the rest of the country in 1989 and has still not fully recovered the jobs lost. By far the most dynamic source of income growth has been Wall Street, on whose unpredictable fortunes the economy depends as never before. The post-Cold War demise of Long Island's large defense industry, led by Grumman and Republic, has resulted in a more fractured economy of innumerable small service, retail, and high-tech employers. While the official unemployment rate has been cut in half since 1992 and consumer income levels are above-average, this has only come about through unprecedented increases in moonlighting, temporary job-holding, income inequality, and out-migration of displaced workers. And surprisingly large numbers of people, particularly minorities and youth, have been bypassed by economic prosperity. For example, today less than one-fifth of New York City teenagers hold a job, fewer than in any other large city. And, while much of the growing African American population of Long Island is middle-income, surprisingly large numbers are still poor, underemployed, and residentially segregated.

A growing number of observers have suggested that the loss of its own defense-related manufacturing base has left the Island's economy ever more dependent on the Manhattan financial sector, and thus vulnerable to its well-known volatility. Over 21 percent of employed Long Islanders -- a quarter of a million people -- today commute to jobs in the city. And those who don't often work for Island advertising firms, building contractors, computer companies, law firms, or others who draw a sizable share of their customers from downtown.

Our first article is an overview of the latest job and wage trends in the area through mid-year 1998. We not only report the official statistical series published by federal and state government agencies, but we supplement their very limited metrolevel information with our own analysis of the latest available Current Population Surveys. By examining the special March CPS, which each year captures a host of both demographic and labor market information on 50,000 households nationwide, we can go far beyond the standard published tabulations to make inter-regional comparisons of gender, racial, ethnic, nationality, and other groupings. We systematically compare New York City not only with national averages, but also with comparable large cities, and Long Island with other suburban areas.

Another source of new research findings to appear regularly in the RLR is the Newsday/Hofstra Poll of Queens, Nassau, and Suffolk counties. In this issue, Lonnie Stevans investigates the results of the past year's polls in: "The High Rate of Multiple

Jobholding: Overworked and Underpaid?" Surprisingly, he reports that Long Islanders are twice as likely as the average American to hold down more than one job at a time. He links this to the region's weak wage growth and to workers' job insecurities from still-fresh memories of the last recession. Media reports of employers' complaints about skilled labor shortages compete for attention with reports of record-breaking corporate mergers, downsizings, and relocations. Worried about their ability to maintain, much less improve their family's living standard in the near future, many workers have felt compelled to respond to rising labor demand by working additional hours or taking on a second job. The more employers are able to tap incumbent employees for additional labor supply, the less pressure on them to hire the long-term jobless or underemployed. Widespread job anxiety also intimidates workers from demanding higher real wages, thereby contributing to higher profit margins and weaker price inflation.

A major cause of concern for many working people has been the cost and quality of health care coverage. In "Long Island's Ailing Health Care Benefits," Niev Duffy presents new research results from her study of the latest government population surveys. She finds that, starting in the recession of the early 1990s, Long Island residents experienced a much faster drop in private health insurance coverage than the nation as a whole. Much of the decline was directly attributable to shrinking employer-provided coverage. Even for those who managed to maintain coverage under employer plans, the costs have steadily been shifted from employer to employee.

The composition of the labor force has been changing dramatically along with the job structure. The 1980s boom and major changes in immigration law opened a new era of mass migration to both the city and Long Island. While New York's influx has drawn considerable media and scholarly attention, far less is known about the fast-growing immigrant population on the Island. Many are Central American refugees who have found work in an underground service economy of low-paid, unregulated, and often unsafe jobs. They are the focus of Sharryn Kasmir's interview with Jennifer Gordon, founder of the pioneering immigrant organizing center, The Workplace Project.

What effects has the new immigration been having on native-born minorities? This provocative question is the subject of a much-discussed new book, Still the Promised City? African Americans and New Immigrants in Post-Industrial New York, reviewed in this issue. In the period from 1970 to 1997, the foreign-born share of New York City's population leapt from barely one-fifth to over one-third. Author Roger Waldinger uses both extensive open-ended interviews and statistical analysis of census data to determine the relationships between this new immigration and the worsening trends in income inequality since the early seventies.

Labor unions have grabbed the headlines with unusual frequency throughout 1998. The largest unionization victory in the private sector in two decades was won in July by the International Association of Machinists. A year-long organizing drive in 113 cities culminated in their successful election to represent 19,000 passenger service workers at United Airlines. A key consideration behind many of the pro-union votes was reported to be heightened concerns with job security in the wake of continued airline mergers. Job security also was a key motivation behind the UAW strike that shut down nearly all of auto giant General Motors domestic production this summer. And New York City is now experiencing the most ambitious set of union recruiting drives since the successful campaign to organize municipal and hospital employees in the late 1960s. Bookstore clerks, limousine drivers, private school teachers, workfare parents, and even fashion models are among those engaged in major organizing efforts.

In "Long Island Labor: Constraints, Opportunities, and New Strategies," Marc Silver identifies important signs of vitality in new union leaders, growing cross-union coperation and community involvement in recent efforts like the King Kullen supermarket strike. He outlines a number of economic and political barriers to organizing drives, and describes how infrequent and narrow news coverage of labor unions limits public awareness and support. And he suggests an array of promising strategies for labor and community activists to consider in future organizing efforts.

-- Gregory DeFreitas

#### **NOTES**

REGIONAL LABOR REVIEW, vol. 1, no. 1 (Fall 1998): 4-5.

© 1998 Center for the Study of Labor and Democracy, Hofstra University.

<sup>&</sup>lt;sup>1</sup> Lawrence Mishel, Jared Bernstein, and John Schmitt, "Finally, Real Wage Gains," *EPI Issue Brief #127* (Washington, D.C.: Economic Policy Institute, July 1998).

<sup>&</sup>lt;sup>2</sup> Brooks Pierce, Compensation Inequality. (Washington, D.C.: U.S. Bureau of Labor Statistics, 1998).